



## Summary: HEAR CSO Latin America and Caribbean Consultation

28 October 2025

### Background

The Health Architecture Reimagined Civil Society Organizations Consortium (HEAR CSO) launched in September 2025 with the goal of creating forums for civil society working across health topics and domains of global health architecture to discuss and explore visions for the futures of global health architecture. HEAR CSO is convened by diverse groups including the Civil Society Engagement Mechanism for UHC 2030, the Global Network of People living with HIV, International Treatment Preparedness Coalition, Noncommunicable Diseases Alliance, Stop AIDS UK and WACI Health. Through 10 regional consultations, global and national engagements, HEAR CSO is generating visions and priorities to support civil society engagement in multistakeholder processes. This summary was created for participants in the 28 October Latin America Caribbean Consultation and will be developed into a memo for participants in the upcoming (11-12 November) multistakeholder consultation on this topic.

### Approach

The outcomes summarized in this document are based on the “Causal Layered Analysis” (CLA) approach. HEAR CSO developed a toolkit and methodology based on CLA for its consultation because of CLA’s ability to help surface transformative solutions. Instead of simply reacting to the current state of the world, CLA invites teams to question existing narratives, reframe problems, and envision alternative futures. For example, while a Problem Tree Analysis might identify a lack of health facilities in rural areas as a *cause* of poor health outcomes for some populations, CLA would take this further by asking ‘*What institutional systems contribute to this lack of health facilities?*’, ‘*What societal beliefs about health or rural communities might limit equitable access?*’, ‘*What cultural narratives reinforce ideas around who deserves health care on demand*’. By using this approach, our consultations move towards “preferred futures” that address systemic barriers, change perceptions, and create realities that rely on social transformation.

Causal Layered Analysis involves exploring a challenge through four distinct layers. In the HEAR CSO methodology, these are called “stories” (the soundbites, headlines or concerns that keep you up at night), the “sources” (data, evidence, community points of view that support the stories), “worldviews” (the social structures in which this data or evidence is created—ie who decides on research agendas, indicators, metrics of human health), and finally “myths and metaphors” (the deep stories and images that underlie our sense of reality.) Each layer provides a different perspective, helping teams move from immediate symptoms to deeper, systemic causes and transformative solutions. The “pyramids” of causal layered analysis for the present and the preferred future are included in this document.



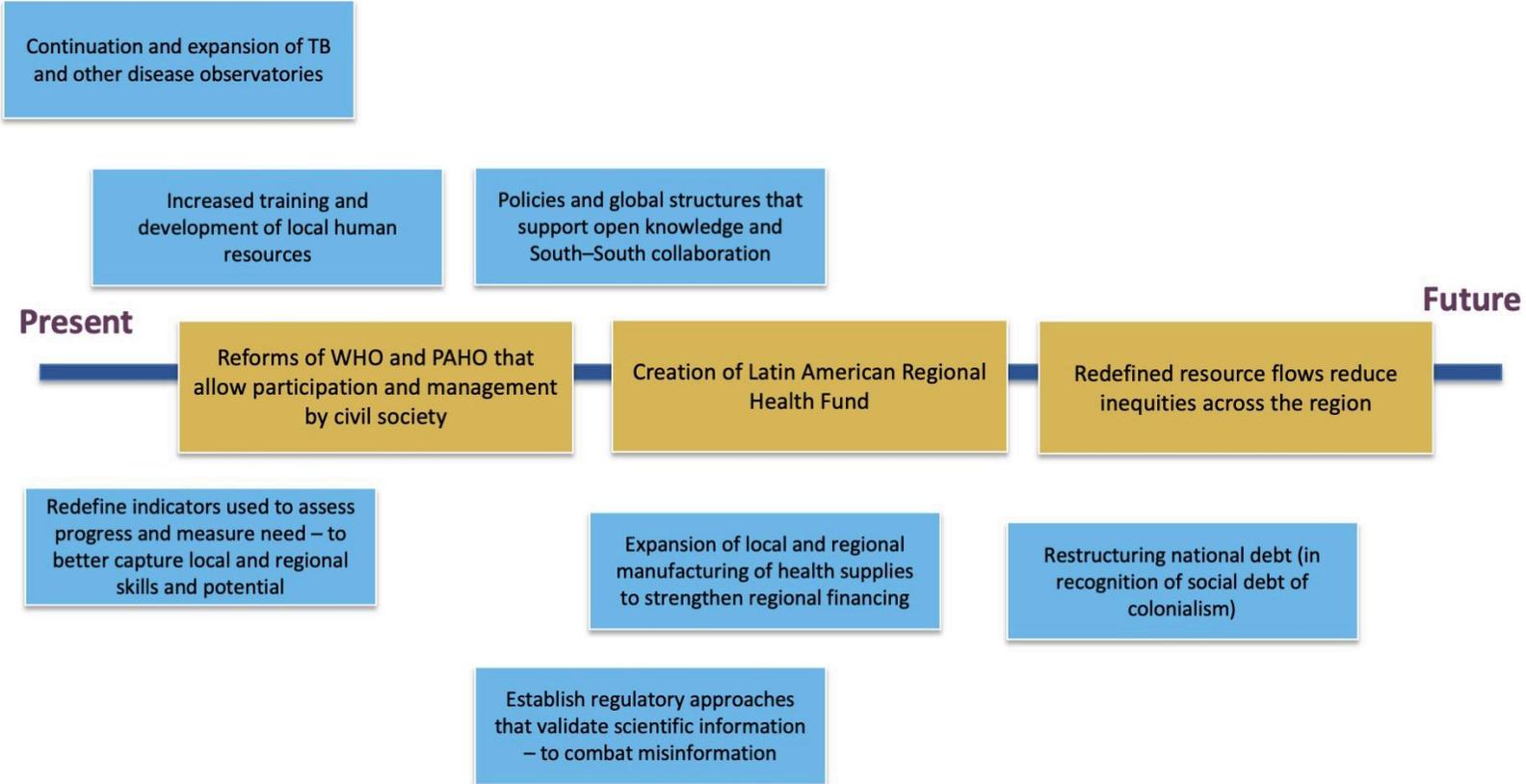
HEAR CSO approaches global health architecture in terms of four domains or areas: governance, coordination of access to public goods, financing and service delivery and implementation. These definitions are included at the end of the document.

### Preferred Future Overview: A Renovated Architecture Built on Restored Trust

In the future mapped by consultation participants, existing structures have been reformed, rather than removed and replaced by new entities or institutions. Ongoing work is supported by a world view that “redefines reference structures, rescuing the value of old structures, but adapting them to current needs.” This adaptation is successful because it is inclusive: impacted communities, civil society, government, private sector, external funders share in decision making processes and allocation of resources. South-South collaboration is a signal feature of this future—with Latin America and sub-Saharan Africa engaged in direct collaboration and exchange of knowledge and skills. South-South interactions do not replace or remove the need for North-South collaboration, but are elevated to the same level and used as a source of power and insight for countries and regions in the global South. In this future, trust in science and evidence is restored. Inequities within countries and across the region are explicitly named and addressed, with an approach that balances national autonomy and solutions that require regional and global contributions of financial and technical resources.



**In Progress: Activities and Milestones on the Pathway to a Preferred Future for Global Health Architecture**



**KEY**



## Our working definitions

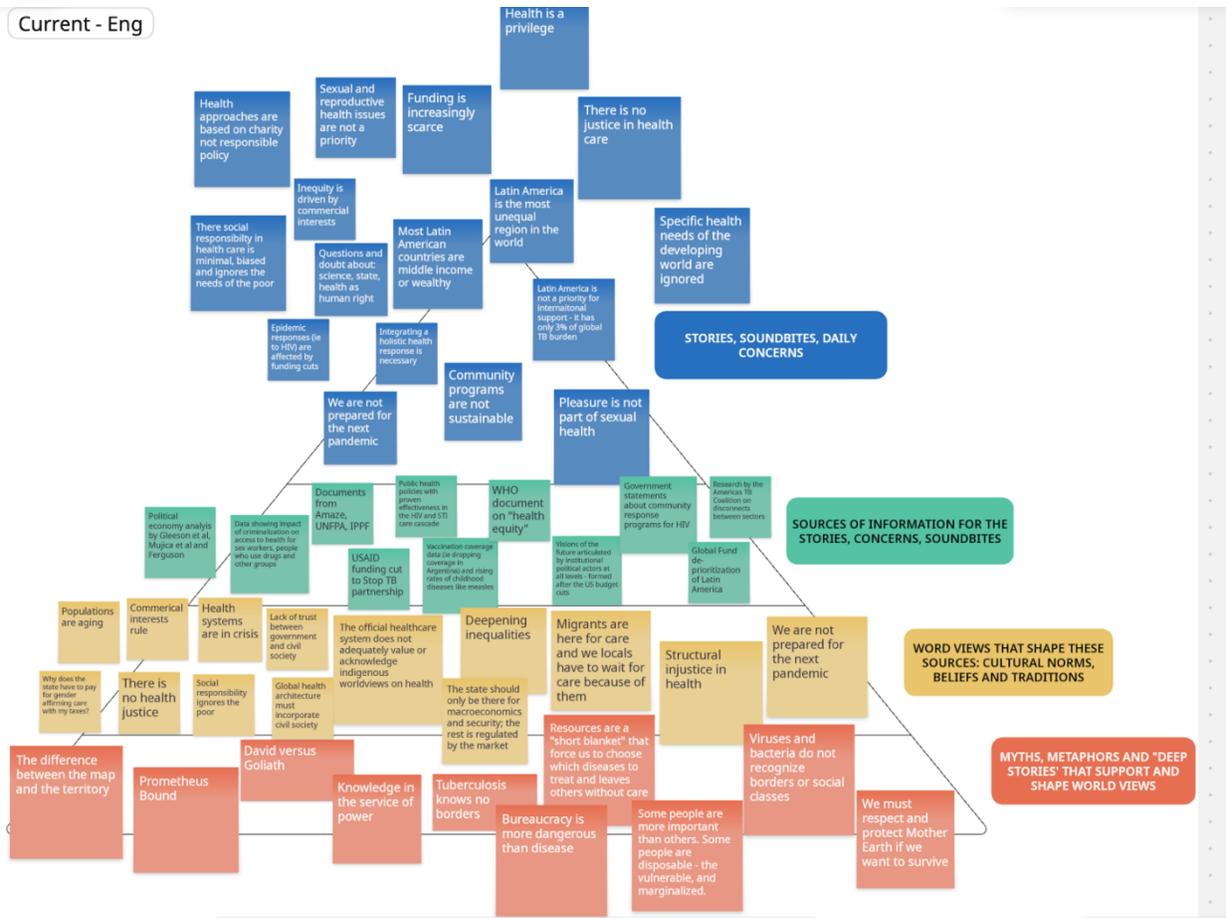
Global health: the field of study, research, and practice concerned with health equity everywhere.

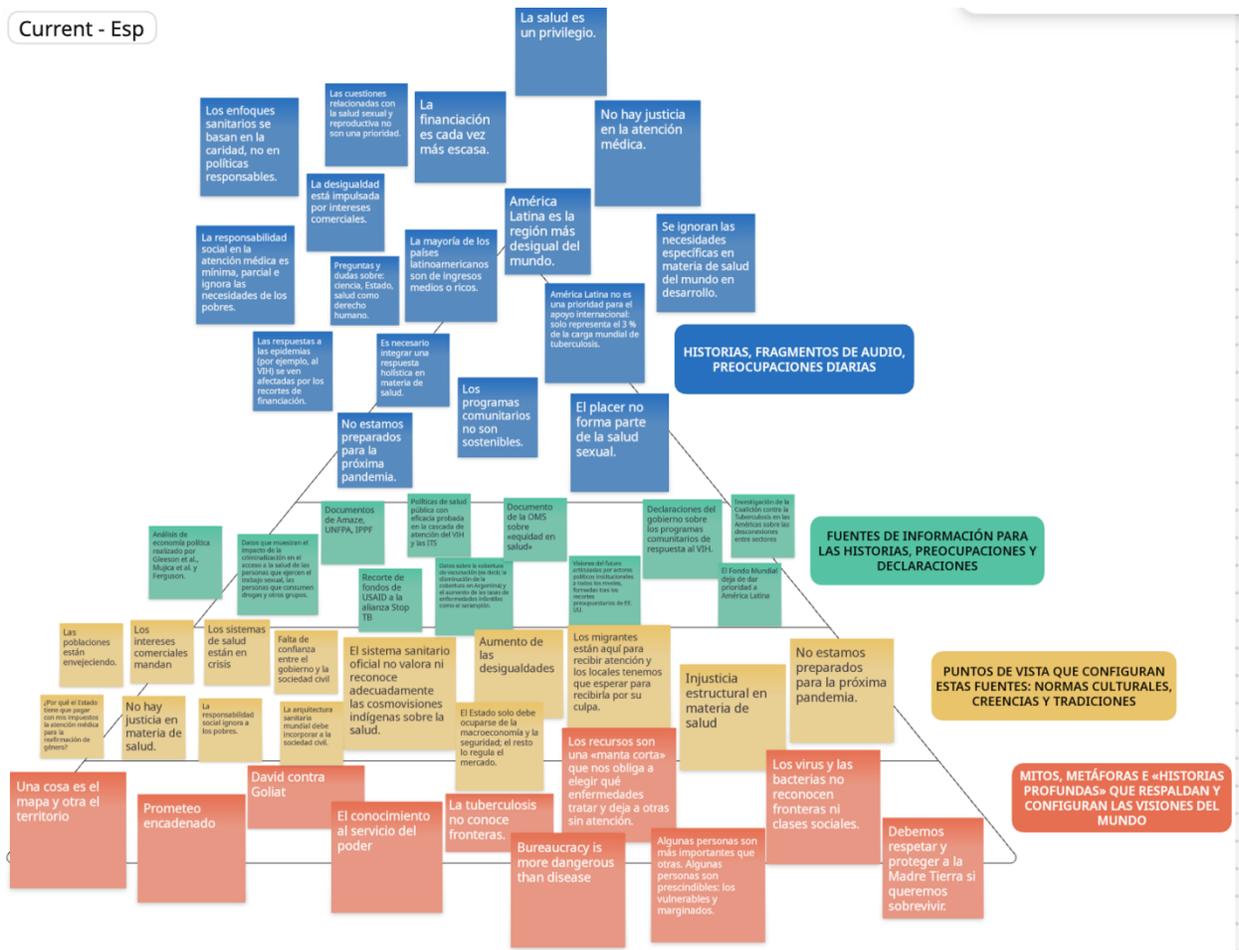
Global health architecture: the systems, structures, institutions, rules and processes that collectively **guide**, **coordinate**, **finance** and **implement** efforts to improve health on a global scale.

## Our working definitions, cont'd

By global health architecture, we mean the systems, structures, institutions, rules and processes that collectively **guide**, **coordinate**, **finance** and **implement** efforts to improve health on a global scale.

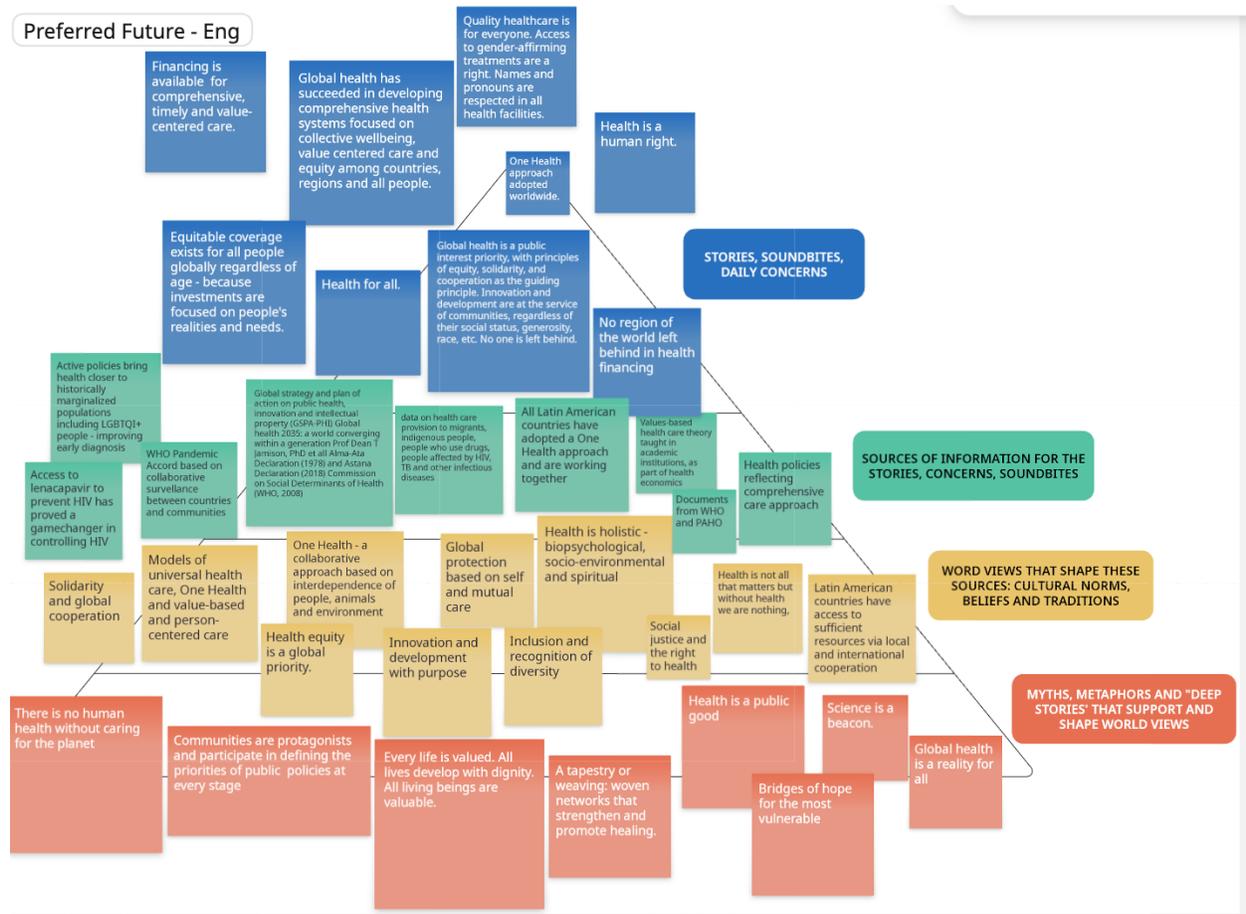
Guidance and Governance	Coordination of Global Public Goods Access	Financing	Implementation and Delivery
<p>Relates to how a health system is governed, and focus on issues such as policy authority, organizational authority, commercial authority, professional authority and about how stakeholders are involved in health systems decisions and on what terms. Also informs approaches to cross-border externalities such as disease surveillance and information sharing</p>	<p>Development of new health products, international norms and standards, IP, knowledge generation and sharing, global surveillance, policy and implementation research, market shaping, risk shifting</p>	<p>Relates to how finances flow through health systems, and focus on how systems are financed, types of funding organizations, how to remunerate providers, how products and services are purchased and the incentive structures for consumers</p>	<p>Relates to how health services are delivered, accessed and catered to meet local priorities, and focus on factors that determine how care is designed to meet consumers' needs, by whom care is provided, where care is provided and with the supports used to those providing and receiving care</p>



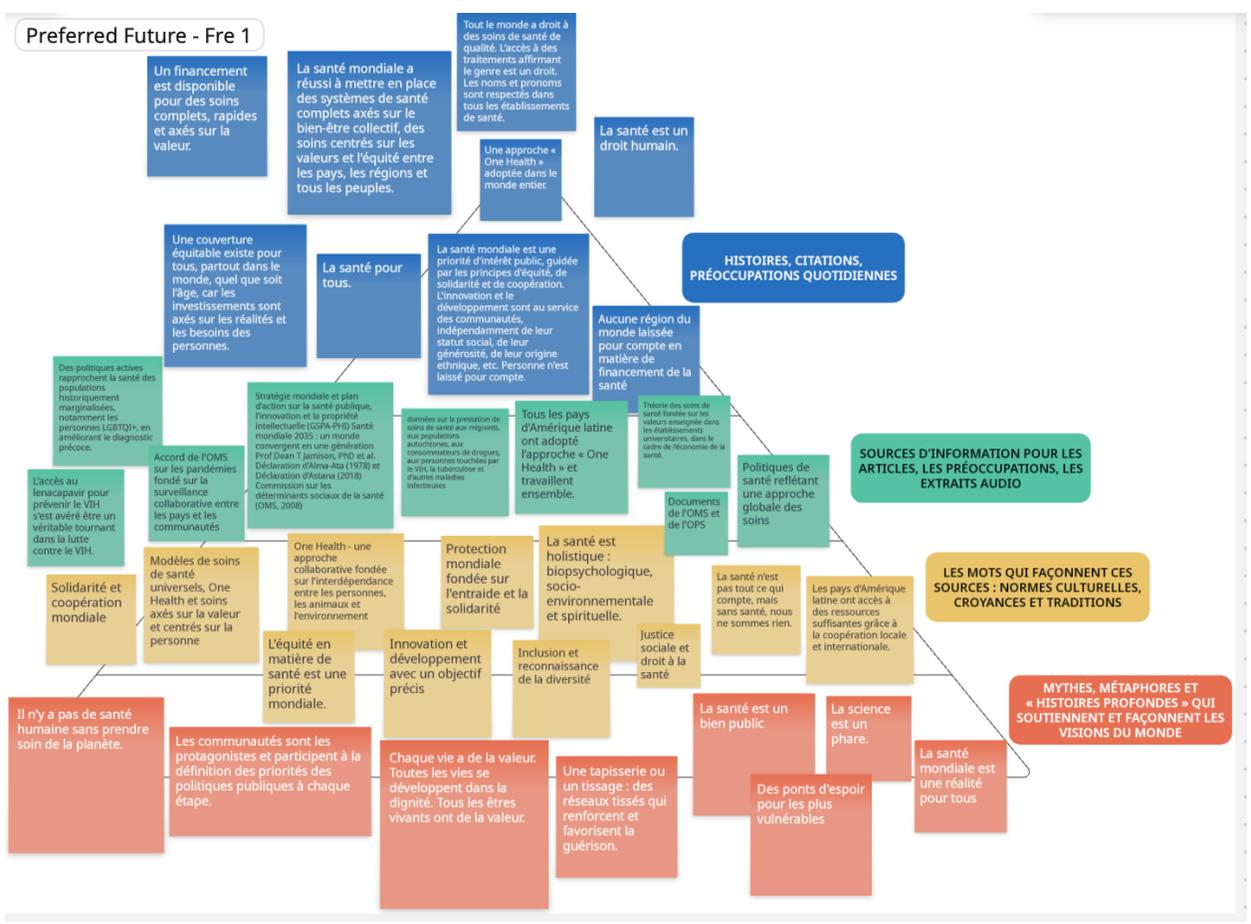




Preferred Future - Eng



Preferred Future - Fre 1



Preferred Future - Fre 1

